# HONG KONG'S HIGHER EDUCATION LANDSCAPE: SOME THOUGHTS ON THE FUTURE

# DR RICHARD ARMOUR SECRETARY-GENERAL UNIVERSITY GRANTS COMMITTEE

JULAC LIBRARIES STAFF FORUM 24 APRIL 2015

#### **Session Outline**

- Not a keynote address more a dialogue
- Research Assessment Exercise
- Research Pooling
- Research Funding

#### **Session Outline (continued)**

- R-portion review
- Teaching and Learning Initiatives
- Internationalisation
- Greater Collaboration
- Quality Audits Cycle 2

#### **Session Outline (continued)**

- Financial transparency
- Self financing and the mixed economy
- Governance
- Questions to ponder

#### Research Assessment Exercise

- Thanks
- Highly successful outcome
- 200+ distinguished international scholars
- Will there be another? International RAE?

#### **Research Pooling**

- Hong Kong lacks critical mass
- Insufficiently high profile on the world stage
- Thus as a sector we need to consider research pooling
- More towards impact and connectivity

#### **Research Funding**

- Research Endowment Fund continues
- Possibly seek a further extension for midstream research
- Other new sources

## Research Portion (R-portion)

- 23% of the Block Grant
- Since 2012/13, the R-portion has been gradually allocated on a more competitive basis
- By 2020/21
- 50% to be allocated according to institutions' success in RGC Earmarked Research Grants
- 50% to be allocated with reference to the latest results of the Research Assessment Exercise

#### **R-portion Review**

 Competitive allocation (based on success in RGC's Competitive Research Grants)

**VS** 

Research Assessment Exercise

#### **Teaching and Learning Initiatives**

- Tripartite funding
- Collaboration yet competitive
- More towards larger scale projects

### Funding Scheme for Teaching and Learning Related Proposals

 Introduced in 2012-15 Triennium: Tripartite Funding from Education Bureau, UGC and UGCfunded institutions

- Accelerate the adoption of necessary pedagogical changes and innovations
- Theme-based projects; Collaborative forums;
   Professional Development activities

### Funding Scheme for Teaching and Learning Related Proposals

 23 teaching and learning proposals – majority are collaborative in nature

 "Enhancing information literacy in Hong Kong higher education through the development and implementation of shared interactive multimedia courseware"

 "A Joint E-learning/MOOC platform for Hong Kong's Tertiary Education Sector"

#### Internationalisation

- Again tripartite funding
- Hong Kong Pavilion
- Student initiated projects and campus integration
- Exchange opportunities for students who are financially challenged
- Continued collaboration and competition emphasised

#### **Quality Audit Cycle 2**

- New shorter cycle, smaller panel
- Lighter touch?

#### What is the future?

- No additional public funding for the education mission will be forthcoming;
- More reliance on the mixed economy
   i.e. self-financing and outside sources
- More competition
- More collaboration
- Thus emphasis on financial transparency, accountability and governance

#### Finance and governance

- Improved financial transparency
- Self financed activity and the mixed economy
- Improved governance through voluntary code of practice
- Greater accountability

# Discussion